

MINUTES OF A MEETING OF THE BOARD OF DIRECTORS OF THE IRISH MUSEUM OF MODERN ART at IMMA, KILMAINHAM, on 17th FEBRUARY at 13.00pm.

Present: Ali Curran (Chair), Mike Fitzpatrick, Jess Majekodunmi, Ramatoulaye Diallo, John Cunningham, Sinead O'Sullivan

On Line: Rhoda Lane-O'Kelly, John McLaughlin

Apologies: None

In attendance: Annie Fletcher, Fintan McDonald (Company Secretary), Judith Maxwell for selected items.

1 The Chair opened the meeting.

2 **Conflict of Interest**

All Directors confirmed that they had no conflict of interest in relation to the matters to be dealt with at this meeting.

3 **Minutes of Previous Meetings**

The minutes of the Board Meeting held on 20th January 2026 were presented.

The minutes were proposed by JC, seconded by SOS and approved.

4 **Matters Arising**

None.

5 **Director's Report**

The Tarek Atoui exhibition will open with a performance on 20th February. This exhibition is supported by the Centre Pompidou in Paris and there will be an installation in Paris as part of this programme in October 2026.

The works to upgrade and refurbish the Lecture Room have been completed, and the new West Wing Library has also been fitted with shelves and is being populated with books from IMMA's store.

IMMA will host a number of events for the EU Presidency and a cultural programme to coincide with the Presidency will be launched on 10th March. IMMA has been asked by the OPW to hang a number of works from the IMMA Collection in Dublin Castle for the duration of the Presidency.

The Technologies of Peace exhibition will open in September. This is a research-based exhibition, following some themes developed in the Self-Determination exhibition and it will explore the concept of peace, the tools of peace and how they are deployed through an artistic lens. The exhibition will look at Ireland's experience of peace in a broader European context with how other European countries have moved from states of conflict to democratic stability.

There was a meeting of the Collectors' Circle in Kenmare on 6th February to encourage supports to assist in the growth of the Collection. Willie Doherty gave a talk on his practice and his life as part of the meeting.

IMMA is considering a bid to lead the L'Internationale consortium from 2027.

A letter on the funding of future pension commitments has been sent to the Minister.

A reply to a draft Conservation Management Plan from the OPW is being written and will be sent to the OPW in the coming days.

IMMA is seeking to engage with the Department on how to advance plans for a Global Learning and Research Centre. The Preliminary Business Plan was approved by Minister Catherine Martin in December 2024, but progress was delayed due to the Arts Council review. The Department says that its allocation of capital in 2026 is over-subscribed with building works in other NCIs. The GLRC is an integral part of the strategy delivery, and it is essential to secure funding to activate IMMA's archive and learning resources.

6 Employee Handbook – JMaxwell

JMaxwell presented a synopsis of the policies and changes and how they affect IMMA. The Employee Handbook encapsulates a number of employment policies. There have been changes to Employment Law and Codes of Practice since the last issue of the Handbook and the new version applies these changes to practices at IMMA.

The version presented is still in draft form and should be ready for formal approval at the next Board Meeting. The Board is satisfied with the quality and volume of the work and will review the final draft in due course.

7 FARC Update - SOS

The Committee met on 10th February.

Internal Audit

A report from the Internal Auditor on pensions administration was reviewed and approved.

A report on matters raised in the external Audit Management Letter and procurement is on-going.

Most internal audit recommendations from previous audits have been completed.

The Annual Assurance Report was reviewed and approved.

The Internal Audit Plan for 2026 was approved in part but details of the final audit are to be discussed between Crowe and the executive. The plan will be brought back to the next meeting.

Policies

The Committee reviewed the draft Employee Handbook policies and the Travel & Subsistence policy and was satisfied with progress in both of these areas.

Other

The Management Accounts for 2025 and the revised Budget 2026 were discussed.

The Annual Procurement report was reviewed and the committee is happy to recommend it to the Board for approval.

The Strategy Actions report was reviewed and is progressing well.

A finance report on existing capital projects was presented and discussed.

The Risk Register was reviewed.

8 Finance Report - FM

The Management Accounts for 2025 show a deficit for the year of €55,000. This is better than budget due to commercial and sponsorship revenue.

The 2026 Budget was revised based on the final position for 2025 and a small surplus of €39k is expected. The budget was approved.

The external audit by the OCAG has commenced.

9 Collections and Acquisitions Committee update - JC

The Committee met on 12th February.

New members – RLOK and JMcl have joined from the Board, and Emma Goltz and Alistair Hudson as external members.

The meeting focussed on policies and best practice. There was no agreement on new acquisitions but the process of agreeing a pre-approved list of acquisitions was discussed.

10 Corporate Governance Framework

The annual update of the CGF was presented. A schedule of matters reserved for Board approval has been appended to the CGF. The update was approved.

11 Annual Procurement Report

The report was presented, discussed and approved.

12 Risk Register

The latest version of the Risk Register was discussed. The format and framing of risks was discussed, in particular how emerging risks should be expressed. The Board agreed to have a further discussion on risk appetite.

13 AOB

New Board appointments are waiting for Ministerial approval.

SOS informed the Board of her decision to step down from the Board due to an increased level of international professional commitments. She remains greatly supportive of IMMA's mission and contribution to Ireland's cultural life but feels unable to give her full commitment to the duties and oversight responsibilities required of a Board Director.

The Chair thanked SOS for her contribution to Board discussion over the last three years and notably to the energy she brought as the Chair of the FAR Committee.

14 **Close**

The next meeting is scheduled for 14th April 2026.

Chair