

## **MINUTES OF A MEETING OF THE BOARD OF DIRECTORS OF THE IRISH MUSEUM OF MODERN ART at IMMA, KILMAINHAM, ON 28<sup>th</sup> JANUARY AT 13.00pm.**

Present: Ali Curran (Chair), Mary Apied, Eva Kenny, John McLaughlin, Mike Fitzpatrick, John Cunningham

On-line: Rhoda Lane-O'Kelly, Gerard Byrne, Sinead O'Sullivan

Apologies : Margot Lyons, Dermot Dwyer, Jess Majekodunmi

In attendance: Annie Fletcher, Fintan McDonald (Company Secretary), Lisa Fitzsimons for selected items.

### **1 Conflict of Interest**

All Directors confirmed that they had no conflict of interest in relation to the matters to be dealt with at this meeting.

### **2 Minutes of Previous Meetings**

The minutes of the Board Meeting held on 12<sup>th</sup> November 2024 were proposed by JC, seconded by MA and approved.

### **3 Matters Arising**

None.

### **4 Director's Report**

- a. IMMA has received formal confirmation from the Department that the Preliminary Business Case for the Global Learning and Research Centre was approved by Minister Catherine Martin. The project is for non-building works to structure IMMA's archives and to build digital resources for an on-line resource centre. Arrangements for preparing the Final Business Case will now commence. This project will significantly advance IMMA's strategic aim of being a centre for research and innovation.
- b. Dwell Here, the new IMMA residency programme launches its first intensive for a week commencing 5<sup>th</sup> February. Dwell Here is an international community of artists and thinkers for on-site practice-based research
- c. The new Collections wing to display works from the IMMA collection is being prepared. It will remain in place for three years with periodic changes to the artworks on show. The opening will be phased between 6<sup>th</sup> and 27<sup>th</sup> February.
- d. The Department has confirmed a grant of €304k for the acquisition of works commissioned for the Self-Determination exhibition. These works were reviewed and approved by the Collections & Acquisitions Committee. The works will be a tangible record of a very successful and impactful exhibition.
- e. There was a further acquisition of artworks, financed through Section 1003. Details of the acquisition will be publicised shortly after the last formalities are complete.
- f. The third edition of Earth Rising will take place from 12<sup>th</sup> – 14<sup>th</sup> September. An open call for participants has been posted on the IMMA website.

- g. The current café operator, Camerino, has declined an invitation to participate in the latest café tender. The terms of the tender are largely unchanged from the current contract but the operator has decided that their business priorities lie elsewhere.

## **5 Ethical Fundraising Policy – AF**

The Board reviewed the Ethical Fundraising Policy. The Board was broadly satisfied with the policy as written. It was agreed that it is very difficult to have an overriding guideline as individual cases are fraught with difficulty and need to be assessed with a value framework. Art and the showing of art may lead to controversy or debate and may conflict with other countries' values. The Board asked for the Policy to remain under review and that a methodology for approaching ethical question be considered for inclusion.

## **6 Strategy Update - LF**

LF gave an update on progress with implementing the IMMA Strategy 2024-28. Three quarters of the actions are progressing well, and 10% are significantly behind the targets set. The lack of progress on these items is due to insufficient funding or resource. Strategic delivery is a live process and approaches to some actions are being revised in response to a greater understanding of the Strategy roll-out and emerging opportunities. The Board has offered some support on reviewing progress in these areas to reflect the need to flex and change direction on implementation as appropriate with insight.

## **7 North Wing Business Planning**

The North Wing is open for use but the kitchens have not yet been handed over for catering use. The operating model for the North Wing remains under discussion with the OPW. An internal process to develop a robust business plan for the North Wing was proposed.

## **8 Finance**

The Management Accounts to November 2024 were presented. The request for support for continuing high utility costs was declined by the Department due to lack of available funds. The full year forecast is expected to show a deficit in the region of €150k, largely due to these energy costs.

## **9 Risk Register**

The latest version of the Risk Register was discussed and the changes from the September version were noted.

## **10 Climate Action Training**

Details of the Climate Action Training course will be circulated shortly. This training is obligatory for all Board members.

## **11 Risk Register**

The latest version of the Risk Register was discussed and the changes from the November version were noted.

12 **AOB**

None.

13 **Close**

The next meeting is scheduled for 25<sup>th</sup> February 2025.

14 **In Camera**

The executive left the meeting and discussions continued In Camera.

**Chair**