

**MINUTES OF THE MEETING OF THE
BOARD OF DIRECTORS OF THE IRISH MUSEUM OF MODERN ART HELD BY
CONFERENCE CALL, DUBLIN ON 12 APRIL 2022 AT 13.00 PM**

Present: David Harvey, Mary Apied, Emma Goltz, Dermot Dwyer, John Cunningham, Margot Lyons, Eva Kenny

Apologies: Gerard Byrne

In attendance: Annie Fletcher, Fintan McDonald (Company Secretary)

1 Conflict of Interest

All Directors confirmed that they had no conflict of interest in relation to the matters to be dealt with at this meeting.

2 Minutes of Previous Meeting

The minutes of the Board Meeting held on 14th March 2022 were taken as read.

Minutes proposed for adoption by JC, seconded by DD and approved.

3 Matters arising

No matters arising.

4 Director's Report

- a) The site is gradually being fully activated again with the return of tourists, and public and school tours.
- b) A new Dignity-at-Work Policy has been issued and training has been given to all staff.
- c) Rachel Thomas, who has been IMMA's Head of Exhibitions for a number of years, has resigned to take up a role in London. AF will write to Rachel on behalf of the Executive and the Board to acknowledge her contribution to IMMA and to wish her success in her new role.
- d) The Irish Research Council has approved John Wilkins' research scholarship. John will be working on the topic of Race and Art in Ireland, and will be involved in the Xenogenesis project.
- e) The book that will accompany the Otolith Exhibition has been launched in London and will be distributed in the UK. The launch was hosted by AF and Lucy Durack and was very positive and well-attended with representatives from several partner institutes.
- f) The Meadows Concert season is booked and plans for all concerts are progressing.
- g) IMMA will hold a Summer Party event on site in July.

- h) The Eco-Fair, Earth Rising, will take place over the weekend of 9-11th September. This is a pilot event that, it is hoped, will become an annual festival.
- i) The tender for works on the North Range is in the public domain and the OPW are awaiting responses.

5 Finance, Audit & Risk Committee update – ML

1. Patricia White, IMMA's IT Manager, made a presentation to the FARC on cyber security arrangements. The report was well received, and the Committee was satisfied that good controls appear to be in place.
2. The Financial Statements for 2021 were reviewed by the committee and approved.
3. The Management Accounts were reviewed and are satisfactory
4. The Risk Register was reviewed by the Committee and approved.
5. FARC Annual Report 2021 – ML - The report of the work of the Committee during 2021 had been circulated with the Board papers. Main points:
 - a. The FARC was satisfied with the controls in place to manage the risks faced by the business,
 - b. The work of the FARC during the year is summarised in the report
 - c. The Chair of the Committee met with a representative of the external auditors
 - d. Crowe Ireland completed their first year as IMMA's Internal auditors. The FARC is satisfied with the quality of their work and with their communication.
 - e. The audit plan and the budget for 2022 have been approved.
 - f. The Committee is satisfied with the quality of information received for each meeting.

6 Finance

- a. Financial Statements 2021 – These have been given initial approval by the C&AG. The Board is happy to advance these audited accounts to the AGM later in the year.
- b. Management Accounts – These were reviewed and are satisfactory. The forecast for the year remains close to the original budget and the management team is confident that there will be sufficient resources for the full year.

7 Risk Register

The Risk Register was circulated with the meeting papers. The main addition since the last meeting relates to events in Ukraine and potential risks they are causing to the external environment.

8 **IMMA Strategy 2022-26**

The Strategy Draft has been further developed in the past four weeks, taking into account the observations from the Board and from the IMMA Executive. The aim is now to have a final version for the June Board Meeting.

DD observed that further work needs to be done so that each objective has clear quantifiable deliverables, and ideally, timelines.

JC emphasised the inter-dependency of certain items and suggested that those that are associated be grouped together.

MA pointed out that in addition to deliverables and timelines, it should be clear who is responsible and also if certain objectives rely on support from specific stakeholders.

DH noted the plans for building a Collections and Learning Centre are part of the Strategy and there should be an objective to advance this project by a certain amount in the Strategy horizon.

It was agreed that a sub-group JC, MA, EK and DD be convened to work with AF on a final draft for the next Board Meeting.

9 **AOB**

A proposal to appoint EK to the Collections & Acquisitions Committee was considered. It was agreed that this proposal would be discussed by the C&AC at its meeting in May.

DH has spoken with Jane Dillon-Byrne in recent days. Jane feels that she no longer has the capacity to serve as a member of the IMMA Board and has tendered her resignation. DH will now write to Jane to thank her for her hard work as a member of the Board and for her time as Chair of the C&AC, and to acknowledge her resignation.

10 **Close**

The next meeting is scheduled for 14th June 2022.

Chair